



Calendar of Pedro Machado

Member of the ECB's Supervisory Board

October 2025

| Date | Meeting/Event (incl. topic/meeting participants, as applicable) | Location |
|-----------------------|---|----------------------------|
| Tuesday, 7 October | Conference on “Strengths of the Spanish Banking Sector in Times of Global Transition”, jointly organised by the Spanish Banking Association (AEB) and the Spanish Savings and Retail Banking Association (CECA) – speech on “Digitalisation and depositors’ behaviour: preliminary reflections from empirical data” | Frankfurt am Main, Germany |
| Thursday, 9 October | Supervisory Board strategic retreat | Tallinn, Estonia |
| Friday, 10 October | Supervisory Board strategic retreat | Tallinn, Estonia |
| Monday, 13 October | Meeting with media | Lisbon, Portugal |
| Tuesday, 14 October | Event celebrating the tenth anniversary of the ethics and conduct framework of Banco de Portugal – speech on “Artificial intelligence and supervision: innovation with caution” | Lisbon, Portugal |
| | Annual high-level meeting with the Single Resolution Board (SRB), on resolution and supervision topics of common interest | Brussels, Belgium |
| Wednesday, 15 October | Attendance at the Single Resolution Mechanism 10th Anniversary Conference, organised by the SRB | Brussels, Belgium |
| Thursday, 16 October | 2025 Single Supervisory Mechanism (SSM) Conference on Digitalisation – keynote speech on “Time is on our side: Embracing digital change while ensuring stability” | ECB |
| Friday, 24 October | Steering Committee – teleconference | |